# Housing Our Workforce



#### **Thank You to Our Member Agencies**

Nevada County I Placer County I Tahoe Forest Hospital District Tahoe Truckee Unified School District I Truckee Donner Public Utility District Truckee Tahoe Airport District I Town of Truckee

**Established - March 2020** 

### **Truckee Tahoe Workforce Housing Agency**

# We Facilitate Workforce Housing Solutions for the Truckee-Tahoe Workforce.

**Founded** in 2020 to provide housing access and affordability to the 2,300 employees of our seven member agencies

**Expanding** in 2023 to serve the housing needs of our greater Truckee-Tahoe Workforce

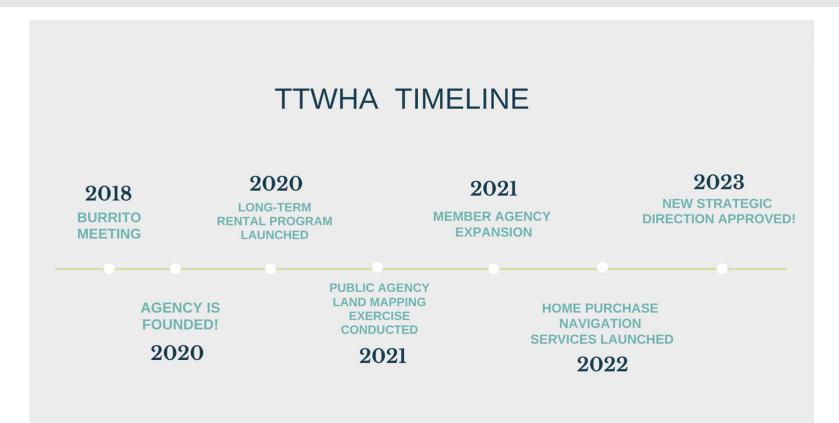








### **TTWHA History & Timeline**





Workforce Housing Agency

# **Board and Staff**

#### **Board of Directors**

Lauren Tapia, Board Chair – Human Resource Manager, Truckee Tahoe Airport District

Stephanie Holloway, Vice Chair – Deputy CEO, Placer County

Harry Weis, Treasurer – President and CEO, Tahoe Forest Hospital District

Alison Lehman – CEO, Nevada County

Brian Wright – General Manager, Truckee Donner PUD

Kerstin Kramer – Superintendent, Tahoe Truckee Unified School District

Jen Callaway – Town Manager, Town of Truckee

#### Staff

Heidi Volkhardt Allstead, Executive Director

Jackelin McCoy, Program Manager



# **Funding Model**

2023-24 Member Contributions	
Tahoe Forest Hospital District	\$194,107
Tahoe Truckee Unified School District	\$98,527
Placer County	\$36,022
Town of Truckee	\$34,621
Truckee Donner Public Utility District	\$25,651
Nevada County	\$21,727
Truckee Tahoe Airport District	\$19,345
Total 2023-24 Member Contributions	\$430,000

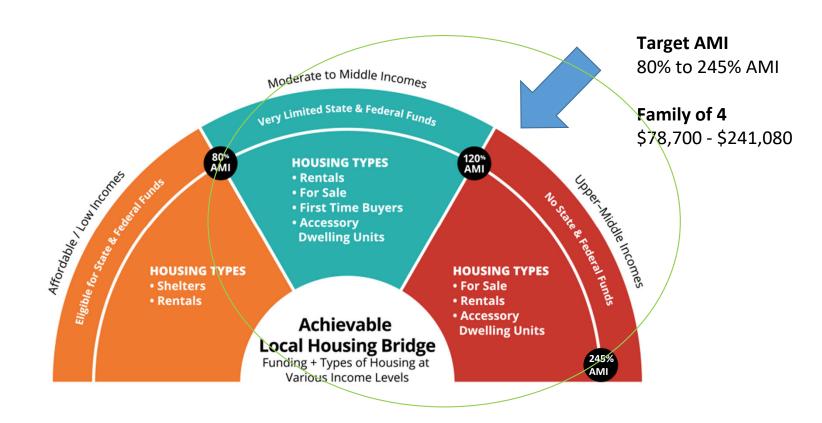


## **Member Agency Fee Calculation**

- January: Employee count provided to TTWHA
- **February**: Annual Membership Fee calculations complete
  - Operating Expenses: 25% of annual budget (Current \$15,000)
  - Housing Programs related to Opt-In Programs/Projects: 75% using FTE counts
- June: Member agency membership fee invoiced



#### **Who We Serve**



Workforce Housing Agency

#### **How We Serve**

#### **TTWHA** helps you navigate housing in Truckee-Tahoe.





**Workforce Housing Agency** 

Reach out to TTWHA today: info@ttjpa.org

530-582-6593 www.ttjpa.org

## **Access to Rental Homes**

#### **TTWHA's Home Lease Program**

- We secure rentals (short- and long-term) for employees throughout the region
- Tiered system: public agency employees, general workforce
- Incentives for homeowners
  - Financial incentives to homeowners that help increase rental affordability
  - Free property management services 0
  - Free tenant vetting and home listing on our website
- Can be layered with the Lease to Locals Program ۲
- Funded by TTWHA's Member Contributions ۲

#### North Tahoe-Truckee Lease to Locals Programs

- Connecting locals with second home-owners to unlock rental opportunities
- Funded by Truckee and Placer County
- Financial incentives to homeowners





Landing Locals is now Placemate



TRUCKEE TAHOE Workforce Housing Agency

#### **Access to Home Purchase**



#### **TTWHA's Home Purchase Navigation**

- Home Purchase Education through group workshops and 1:1 consultations
- Provide deep understanding of our regional down payment assistance programs
- Guidance through the initial first steps in purchasing a home
- Connecting employees to local lenders who serve the local community
- Directing employees to the current resources and to local program administors
- Lowering the barriers and fears that may come with this daunting process



TRUCKEE TAHOE Workforce Housing Agency

#### **Regional Home Purchase Programs**

#### Martis Fund Down Payment Assistance

Down Payment Assistance Type: Loan

#### Amount: \$75,000

Payment Deferred - Loan due and payable at time of sale or after 30 years. 3% fixed rate compounded annually, or profit share split of home's appreciation at time of sale.

The buyer's household income may not be more than 180% of the Placer County median income; this equates to roughly \$183,960 for a family of four.

Must have 3% of own funds to contribute – can be gift funds.

Home must be in TTUSD geographical boundary.

Must work in Placer County east of Donner Summit or within Truckee town limits

Cannot have owned a home in the last 12 months

#### Placer County Workforce Housing Preservation Program

Down Payment Assistance Type: Grant (repayment is not required)

Amount: 16% of the home purchase price and/or up to \$150,000

Homebuyers must have a minimum of 4% of the sale price available as a down payment.

Deed Restricted – If the house is sold in the future, it must be sold to a household that has at least one household member who meets the local worker criteria which may impact future sales price

One borrower must be employed full time within the TTUSD geographical boundary. No income restrictions.

Can be combined with the Martis Fund.

The house must be in unincorporated eastern Placer County.

Homeowner may rent house to a household that has at least one household member who meets the local worker criteria.

#### Truckee Home Access Program

Down Payment Assistance Type: Grant (repayment is not required)

Amount: 16% of the home purchase price and/or up to \$150,000

No Minimum Buyer Contribution

Deed Restricted – Must sell to another individual who qualifies for the program

Payment can be used for down payment assistance, renovations, or other expenses.

One borrower must be employed full time within the TTUSD geographical boundary

Annual gross household income, including the income of all household members 18 years of age and older, must not exceed 245% AMI for existing homes; this equates to roughly \$241,080 for a family of four

Must be purchasing a residential home property without code violations that is within the Town of Truckee limits with a value of \$937,500 or less

Can be combined with the Martis Fund.

#### **Hopkins Village**

Workforce Housing Development located in Truckee.

\$615,000 purchase price (currently).

Can utilize the Martis Fund for down payment assistance

Total household income cannot exceed 180% AMI adjusted by household size.

One borrower must be employed full-time (30+ hours) within the TTUSD geographical boundary.

If sold within 5 years, the home must be sold to a household whose income does not exceed 180% of AMI.

#### **How We Serve: Member Agencies**

TTWHA Programs: All Time (July 2020 through December 2023)									
	TFHD	TTUSD	TDPUD	TTAD	Town	Placer	Nevada	Gen Pub.	Homes/ Homeowners
Housing Concierge									
Employees	145	85	7	5	18	15	7	85	
Homeowners									119
Home Rentals									
Placements	17	8	3		1	1		5	
Home Listings									75
Home Purchase									
Home Purchase		1		1					
TFHD HPAP	3	1							
Hopkins Purchase	4	1							
TOTALS	213	88	13	11	31	22	12	112	

# **TTUSD Employee Testimonial**

#### A TTUSD teacher came to our agency this Fall with urgency:

- Her Initial Email
  - "I need help with housing! Please call me right now. I am looking for a house to rent ASAP"

We were able to place her and her children into a safe affordable secure rental within a month.

- Her Last Email
  - *"I am highly satisfied and very grateful. I couldn't have moved into this place without your help."*



# **TTWHA + TTUSD Partnership**

#### • Engaging TTUSD Employees:

- O ALL Member Agencies Employee Survey Summer 2024
- TTUSD + TTWHA Renter Employee Survey Through *ThoughtExchange*
- One-on-one housing support for your employees
- o Convocation
- o TTUSD Staff meetings

#### Leadership Meetings:

- o Monthly Meetings
- O Annual Human Resources Check-in Meeting Feb 24
- Development + Housing Programs:
  - Kingswood & Alder Creek Properties Modular classroom conversion
  - Home Purchase & Concierge services
  - Rental opportunities



# **2022 TTUSD Rental Needs Survey Results**

#### **Survey Results**

Truckee is the most desired place to live within the TTUSD boundaries

Single Family Homes and Townhomes are the most desired housing types

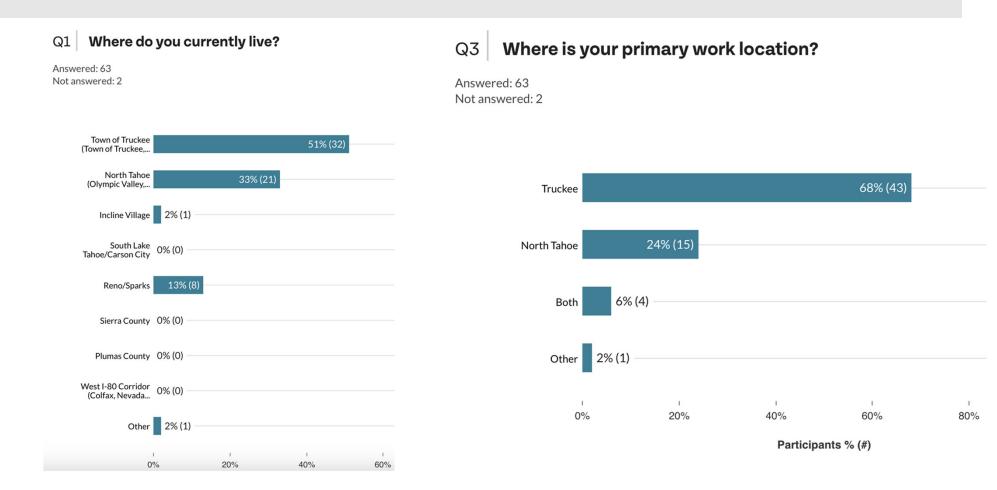
Over 40% of TTUSD employees are renters, while 60% are homeowners

About 46% of employees are considering leaving employment, in part due to housing

15% of the respondents plan on retiring in next 5 years

**38% Experienced high levels of stress** over the last two months due to their current housing situation

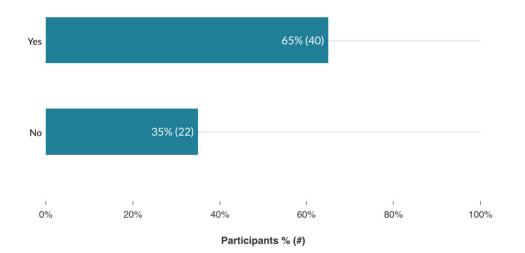




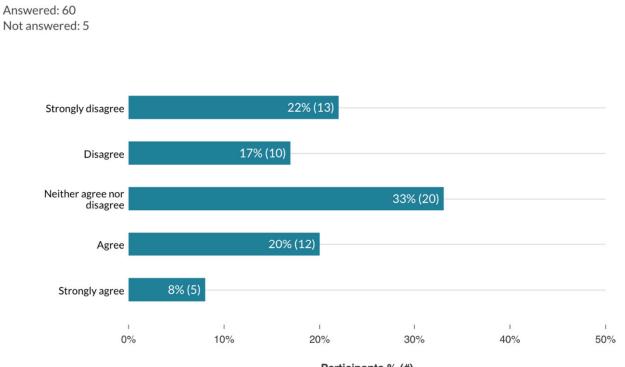
Are you currently experiencing housing challenges, or have you experienced housing challenges within the last 12 months?

Answered: 62 Not answered: 3

Q4



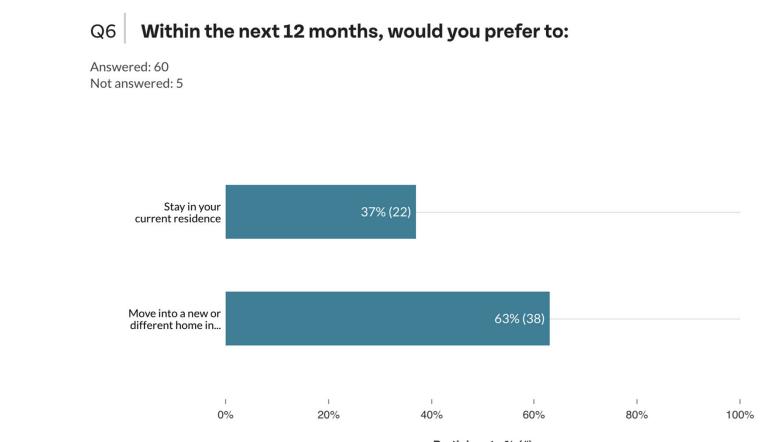
Please rate the level to which you agree or disagree with the following statement: I am considering leaving my current employment in part due to housing challenges.



Q5



Participants % (#)

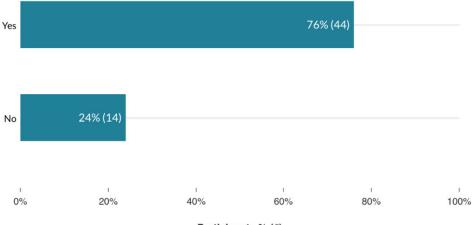


Participants % (#)

If TTWHA and TTUSD were to explore partnering on master-leasing rentals in the Tahoe-Truckee area to lease to employees at rents affordable for your household (i.e., paying no more than 30% of household income for rent), would you be interested in renting a housing option from TTUSD through TTWHA?

Answered: 58 Not answered: 7

Q11



Participants % (#)

# TTWHA Strategic Plan 2023 - 2027

Create	<b>\$10M:</b> Create \$10M worth of new financing tools to accelerate workforce housing solutions.
•	
Facilitate	<b>75 units</b> : Facilitate development of at least 75 workforce housing units on public agency owned land.
• • •	
Incentivize	<b>50 units</b> : Incentivize the development and or acquisition of workforce housing on privately owned land.
•	
Acquire	<b>24 units:</b> Acquire at least 24 units of existing housing stock for immediate and long-term workforce housing needs.
Expand	<b>1000 employees</b> : Expand housing programs, such as master leasing and concierge services, to serve 200 employees per year, including member employees and other qualified employees.
Increase	Increase State Funding for Workforce Housing: Coordinate state advocacy efforts to increase funding for workforce housing needs beyond tax-credit levels.

### **TTUSD-TTWHA Development Efforts Timeline**

Date	Activity
Summer 2021	<b>Completion of TTWHA Land Mapping Exercise</b> Compiling of member agency parcels to identify sites that may be conceivable for workforce housing TTUSD: 30 sites, 2 sites included in final TTWHA 'priority matrix'
December 2021	<b>Board Presentation: Land Mapping Exercise</b> Request: March - August, 2022: Ad-hoc Committee to review sites and make a recommendation to the board of site/s that could be 'released' for further workforce housing assessment. Board approved.
March - August 2022	Ad-hoc Committee Meetings (2x) + TTUSD Staff and Board Meetings Meetings resulted in a 'hold' on further research, to allow for TTUSD and TTWHA Strategic Planning. TTUSD planning would result in final identification of sites available for consideration.
November 2022	<b>Board Presentation: Update and Request to Further Analyze TTUSD Site for Development</b> TTWHA presented further parcel analysis, TTUSD staff discussions, school district development mechanisms, and a request to formally allow for further assessment on the Kingswood Estates site in Eastern Placer County, once TTWHA Development Consultant begins work in Summer, 2023. Board approved.
April / May 2023	Superintendent Ghysels / Executive Director Vitas announce departure from TTUSD and TTHWA ~3-month delay in efforts
September 2023	<b>TTWHA Announces Search for Development Consultant</b> Consultant will lead TTWHA Development Efforts, starting with analysis of top identified sites, and supporting TTWHA and member agencies in moving towards development RFPs
January 2024	TTWHA Development Consultant Starts TTWHA contracts with Shellan Rodriguez, SMR Development

# **TTWHA Development Consultant**

#### **Development Consultant Scope**

- Site Prioritization and Recommendations\*
- Top Site/s Due Diligence
- Analysis of Existing Market Data
- Establish Development Timeline

- Financial Analysis
- Partner MOUs
- RFP on Top Site/s
- Technical Analysis



# TTUSD + TTWHA Next Steps - 2024

- Development Consultant + Member agency meetings
  - Site Prioritization
  - Modular discussion
- Exploring Master Leasing Opportunities
- TTWHA team + TTUSD HR Annual check-in meeting
- TTWHA Board Meeting Development Consultant Presentation March
- TTWHA Board Meetings & TTUSD Participation
- Monthly Meetings: Director Kramer, Todd Rivera + TTWHA Team



# Housing Our Workforce



# **Thank You**

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